

TIM ROSS

Representative Experience

2015 - 2023
TORONTO, CANADA

- **Restructuring** – An *ad hoc* committee of senior noteholders on the ~\$50 million restructuring of a portfolio company
- **Finance** – NewGen Resource Lending on the establishment of a mining credit opportunities fund
- **M&A** – A major Asian mining concern on its public to private acquisition of significant mining assets in South America
- **Restructuring** – The ad hoc committee of senior creditors on the restructuring of a UK-based, global asset manager with >\$3.0 billion in assets under management
- **M&A** – A major Middle East sovereign wealth fund on its acquisition of significant mining assets in South America for a multi-billion dollar project
- **Investment Funds** – Heirloom Investment Management on governance, investment and divestment matters
- **Disputes** – An ultra-high-net-worth individual on a business valuation by a panel of expert appraisers, and associated litigation. Tim lead a team of four law firms and an accountancy on this complex international dispute, which was settled favorably during the opponent's (final) appeal at the Judicial Committee of the Privy Council in London
- **M&A** – A major Middle East sovereign wealth fund on its proposed acquisition of a significant media and technology company in Canada
- **M&A** – Heirloom Investment Management on its proposed >\$300 million take-private of a Canadian transportation business
- **M&A** – A major Middle East sovereign wealth fund on its proposed acquisition of a significant operating mine in Canada
- **M&A** – A major Middle East sovereign wealth fund on its proposed take-private of a significant Canadian oil and gas drilling services business
- **M&A** – Incrementum Capital Partners as arranger and co-sponsor of the proposed >\$100 million take-private of Sinwa Limited (SGX:5CN), a leading shipping services company in Asia and Australia

**2005 – 2014
DUBAI, UAE**

- **Real Estate** – Brookfield Asset Management and its joint venture partner, Investment Corporation of Dubai on a major mixed-use real estate development project, ICD-Brookfield Place
- **M&A** – A major Middle East sovereign wealth fund on its proposed acquisition of a TSX and Nasdaq – listed entity with international operations in the natural resources sector
- **Restructuring** – Newedge Group, a global broker-dealer on the >\$1 billion restructuring of a failed hedge fund organized by a major US bank for a UAE-based sponsor. Tim led a team of five law firms (in the Middle East, the UK and Cayman Islands) and an accountancy to the successful conclusion of this complex restructuring
- **Corporate** – Panafrican Group, a heavy equipment distributor and services provider, on the reorganization of its operations in 12 jurisdictions across Africa and the Middle East
- **Financing** – MEGlobal, a manufacturer of ethylene glycol products in Canada and Europe, on a broad range of financing, regulatory and commercial matters over the course of a decade
- **Financing** – PNC Investments on an aggregate of >\$1.0 billion of Islamic financings for its real estate development projects
- **Restructuring** – The Government of Dubai, Department of Finance on the establishment of the Dubai Financial Support Fund, its lending program and related matters
- **Restructuring** – The Dubai Financial Support Fund and The Government of Dubai on the restructurings of Dubai World and Nakheel, as well as the establishment of the so-called "Decree 57" bankruptcy tribunal, and related matters
- **Financing** – Credit Suisse on its USD \$10 billion recapitalization during the credit crisis
- **Restructuring** – A Middle East regional Islamic bank on the financial and regulatory aspects of its >\$3 billion restructuring
- **Financing** – A major Middle East sovereign wealth fund on the private placement of \$1 billion of debt in the US institutional market
- **Restructuring** – Two gulf-based sponsors on the >\$1 billion restructuring of a portfolio company, a European aerospace business
- **Restructuring** – Carlyle Group on the restructuring of a portfolio company in Turkey
- **Financing** – Dubai Holding on the financing of its >\$1 billion pre-IPO investment in Och-Ziff; Dubai International Capital on the financings of the >€1 billion acquisition of Almatis, and the >£500 million acquisition of Alliance Medical

- **Financing** – Istithmar (a Dubai-based sovereign wealth fund) of the financing and other aspects of its debut LBO, Inchcape Shipping Services
- **Regulatory** – Royal Bank of Scotland on the Middle East regulatory aspects of its consortium acquisition of ABN Amro
- **Financing** – Bank syndicates in Europe and Canada on the >\$5 billion acquisition by Abu Dhabi National Energy Company (TAQA) of Prime West by plan of arrangement

2001 – 2005
LONDON, UK

- **Financing** – ScotiaBank, Swiss Re and other financial institutions on a series of >\$1 billion tax-based structured financings
- **Financing** – Dresdner on c. £1.5 billion structured financing facilities for Macquarie's bid for London Stock Exchange plc
- **Financing** – Yukos on a \$1 billion private investment
- **Financing** – CVC Capital Partners and its consortium partners on their investment in Seat Pagine (at the time the largest ever European LBO)
- **Financing** – BC Partners on a range of LBO investments, innovative equity bridge structured financings, and other matters
- **Financing** – RBS and other arranging banks in respect of US\$640 million senior syndicated revolving facilities for International Power PLC (FTSE 100)
- **Financing** – Royal Bank of Scotland on the establishment of a \$1 billion credit fund for a Japanese financial institution
- **Financing** – SocGen on the so-called Cabinda Trust structured trade financing of Sonangol
- **Financing** – Capital Shopping Centres PLC on a series of globally-syndicated pfandbrief (covered bond) financings